

# Digital Engineering Discussions

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- Motivation and importance of digital engineering
- How the Digital Engineering Strategy is more than just using digital tools
- How digital engineering fits into the larger systems engineering efforts
- Some context on what DoD is doing to help its organizations with digital engineering implementation approaches



# USD(R&E) Mission

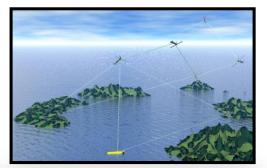


#### Ensure Technological Superiority for the U.S. Military

- Set the technical direction for the Department of Defense
- Champion and pursue new capabilities, concepts, and prototyping activities throughout the DoD research and development enterprise

### Bolster Modernization

- Pilot new acquisition pathways and concepts of operation
- Accelerate capabilities to the warfighter







"Our mission is to ensure that we, if necessary, reestablish and then maintain our technical advantage." – Under Secretary Griffin, April 2018



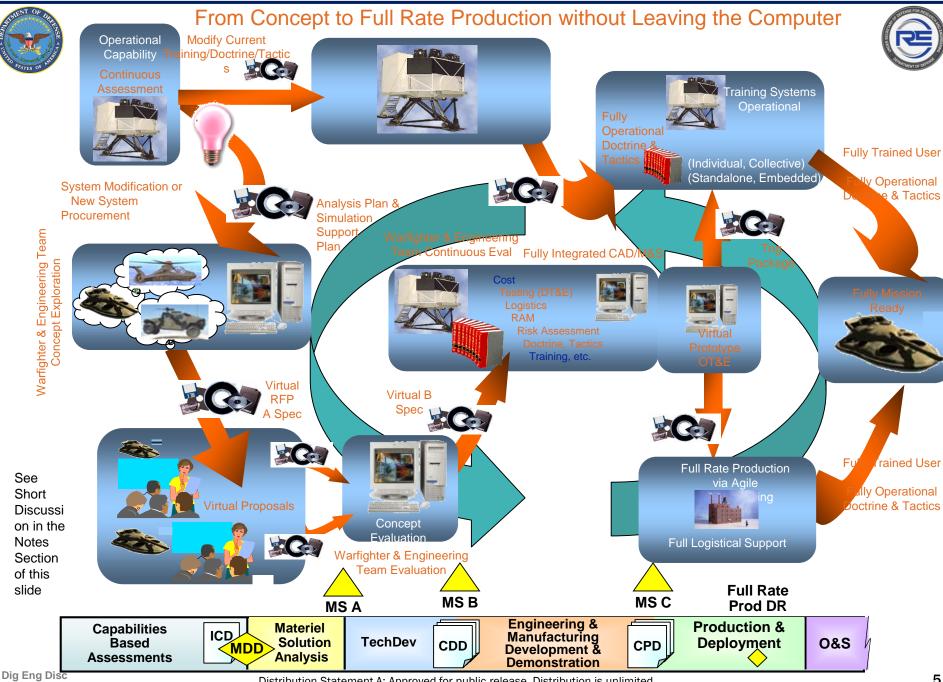
# From DoD Summer Study, 2010



Probably the best thing we inside the beltway can do is not think we are smarter than those doing the real work; the objective should be to enable, not do, their work

- Rethink the "M" in "M&S"
- Where virtual simulations can aid user (and developer) understanding of need/requirements, they fall short when it comes to physical system (HW and SW) design
- The techniques/tools tend to be created/used within the needing organization with little (notice I did not say none!) sharing
- A very important point: effective design modeling isn't just about the tools, it isn't even (as some would say) about the tools at all, it's about the modeler and the wide range of techniques available to them – this section is really about enabling the modeler
- Related, the linkage between virtual simulations and high/higher fidelity physics models should also be explored
- Model Based Engineering (MBE): The use of "models" as a way of representing a system that is more expressive than paper but less obtuse than software and less expensive than a hardware prototype

A Vision:



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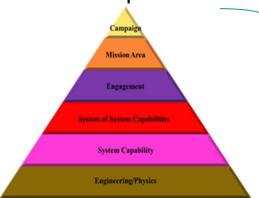


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M&S

- Modeling and simulation (M&S) is an enabler of warfighting capabilities. It helps to save lives, to save taxpayer dollars, and to improve operational readiness.
- Defense Modeling and Simula Coordination Office
- Modeling and Simulation Enterprise – Technical Leadership



Model: A physical, mathematical, or otherwise logical representation of a system, entity, phenomenon, or process; i.e. "a representation of reality"

All usable in digital engineering; what do you need to do?....

# **Digital Eng**



"The goals (of the Digital Engineering Strategy) promote the **use** of digital representations and components and the use of digital artifacts as a technical means of communication across a diverse set of stakeholders." "Advancements in computing, modeling, data management, and analytical capabilities offer great opportunities for the engineering practice. Applying these tools and methods, we are shifting toward a dynamic digital engineering ecosystem."



# **Digital Engineering**



An integrated digital approach that uses authoritative sources of systems' data and models as a continuum across disciplines to support life cycle activities from concept through disposal

Formalize the **development**, integration and use of models to inform enterprise and program decision making



Provide an enduring authoritative source of truth

Incorporate **technological innovation** to link digital models of the actual system with the physical system in the real world









# Digital Engineering (DE)

#### Definition: Automation applied to rigorous definition of system elements

- Characterizes properties/relationships precisely
- Models behavior using mathematics and physics
- Curates with fierce discipline to maintain a single, digital definition of a system

#### DE yields measurable benefits. Examples:

- Sikorsky reports results on four helicopter projects:
  - 30% reduction in hardware engineering (CAD) design times
  - 50% reduction in error norms
  - Clean-sheet design: concept to 1<sup>st</sup> flight in 57 months vs. ~100 month baseline
  - Landing gear installation performed in 4 hours vice planned 2 days
- Ford plans to reduce the schedule for new vehicle design by one year, convert vehicle testing from 80% physical/20% virtual to 20%/80%, and to make recalls based not on fleets, but on individual vehicles
- GE models each individual commercial jet engine with its unique health history

#### Multiple case studies cite measurable benefits from implementing DE

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## In this Competitive World, Imagine if...

 <u>Acquisition decisions</u> were based on competing proposed models inside a synthetic multidomain battlespace environment

- improving performance and saving money

 Every fielded system had a "digital twin" that reflected the actual experiences of the system <u>throughout its lifecycle</u>

- enabling planned maintenance and situational upgrades

 Joint training was conducted via distributed simulations and immersive environments representative of anticipated battlespaces

- and available wherever and whenever needed

An ongoing campaign of experimentation was established for every mission scenario to <u>develop new concepts/CONOPs</u>

- engaging warfighters and motivating innovation

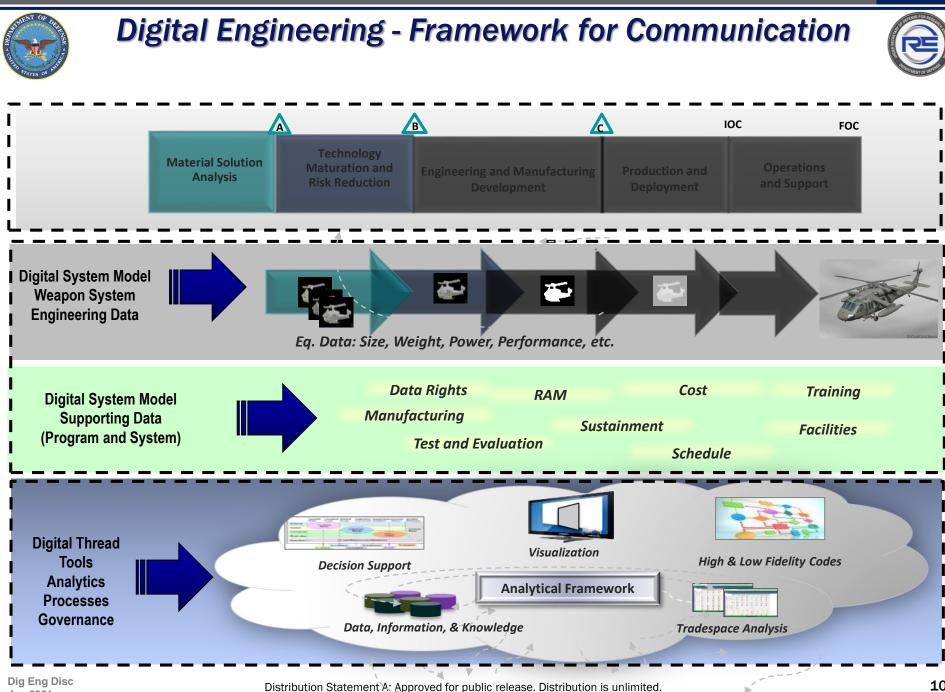
 Senior leadership routinely participated in 'Strategic Gaming' to <u>identify shortfalls</u> in existing capabilities and <u>explore new options</u>

- informing their decisions in the competitive national security environment

Proper adoption and use of GEMS can enable these important capabilities in support of the National Defense Strategy

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# **Digital Engineering in Practice**



DoD DES











**Discern resource allocation** 



# Digital Engineering is a catalyst for change in the techniques we use to engineer our systems.....

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# **Digital Engineering Implementation**



#### Dr. Griffin

"This strategy describes the "what" necessary to foster the use of digital engineering practices. Those implementing the practices must develop the "how" the implementation steps necessary to apply digital engineering in each enterprise."

#### **Service Strategiles and Plans**



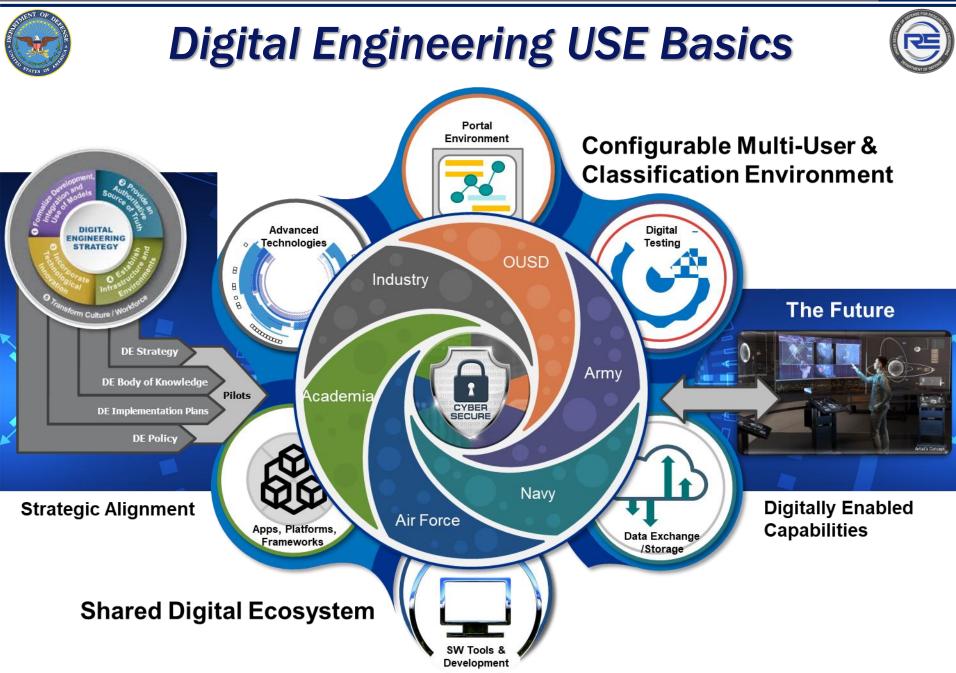
Outlines DoD's five strategic goals for Digital Engineering initiatives



#### **Collaborative Activities**

- Collaboration
  - Digital Engineering Working Group / Community of Practice
    - Tiger Teams
  - Systems Engineering Research Center
  - INCOSE/NDIA Digital Engineering Information Exchange Working Group; Conferences, etc
  - Engineering WF Task Force
- DoD Digital Engineering Body of Knowledge (DEBoK)
- Align understanding of Modeling and Simulation with Digital Engineering

#### Implementing Digital Engineering Across the DoD



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# Summary/Next Steps



- Driving Digital Engineering transformation through a focus on implementation.
- Build/mold/refine Digital Engineering Community of Practice/Practitioners
- Must have / work to shape:
  - Digital Practices
  - Digital Ecosystem Infrastructure, tools, data
  - Decision maker willingness to accept digital artifacts and engineer in new ways





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### Digital Engineering Working Group

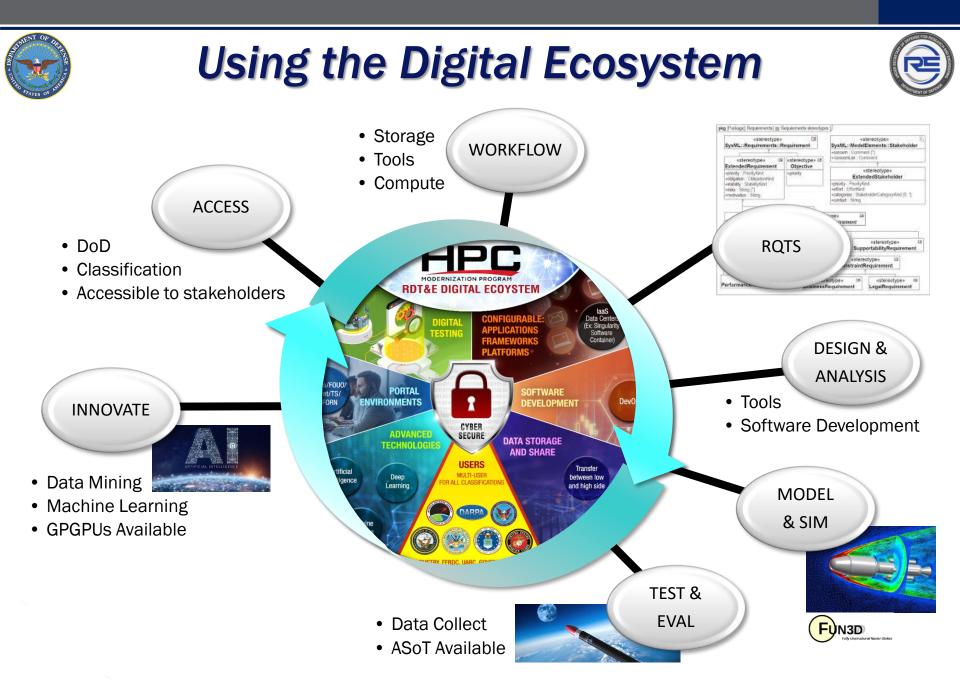
- Interagency, DoD Services/Agencies, industry, and academic collaboration
- Addresses challenges, shares best practices, and facilitates tiger teams to develop strategy, implementation, policies, and guidance

### Systems Engineering Research Center

• Sponsors research on metrics, curation, and tool innovation

### • NDIA / INCOSE

- Shapes initiatives to drive digital engineering transformation
- NDIA/INCOSE Digital Engineering Information Exchange Working Group
- Engineering Workforce Competency refresh



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